Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(Securities Code: 4809) December 4, 2024

To Shareholders:

2-5-1, Atago, Minato-ku, Tokyo
Paraca Inc.
So Naito, Representative Director

NOTICE OF THE 28TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 28th Annual General Meeting of Shareholders of Paraca Inc. (the "Company"). The meeting will be held for the purposes described below.

The Company, with regard to convening this general meeting of shareholders, has provided information contained in the reference documents for the general meeting of shareholders in electronic format (matters subject to electronic provision), and posted such information on the following website on the Internet. Please access the website for your confirmation.

*The matters subject to electronic provision are only available in Japanese.

The Company's website: https://paraca.co.jp/ir/kabunushisokai



If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet. Please review the Reference Documents for the General Meeting of Shareholders below and exercise your voting rights.

[Exercising Voting Rights in Writing]

Please indicate your vote for or against the proposal on the Voting Rights Exercise Form and return it so that it arrives by 6 p.m. on Wednesday, December 18, 2024.

[Exercising Voting Rights via the Internet]

Please refer to the "Guide to Exercising Voting Rights via the Internet" and follow the instructions on the screen to indicate your approval or disapproval of the proposal by 6 p.m. on Wednesday, December 18, 2024.

1. Date and Time: Thursday, December 19, 2024 at 10 a.m.

2. Place: Tokyo Midtown Conference Room 7, Midtown Tower 4F 9-7-1,

Akasaka, Minato-ku, Tokyo

3. Meeting Agenda:

Matters to be reported: The Business Report and Non-consolidated Financial Statements

for the Company's 28th Fiscal Year (October 1, 2023 to September

30, 2024)

Proposal to be resolved:

Proposal: Appropriation of Surplus

4. Matters to be Determined in a Convocation (Guide to Exercising Voting Rights)

- (1) If, when exercising voting rights in writing (by postal mail), neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form, it shall be deemed a vote of approval for Company proposal.
- (2) If a shareholder exercises the voting rights more than once via the Internet, the last vote exercised shall be deemed valid.
- (3) If a shareholder exercises the voting rights in duplicate by writing (by postal mail) and via the Internet, the voting rights exercised via the Internet shall be deemed valid regardless of when the voting rights arrive at the Company.
- (4) If you exercise the voting rights at the meeting by proxy, you must appoint one (1) proxy who also has voting rights in the Company. In this case, such proxy will be required to present your letter of proxy.

When attending the meeting, please submit the Voting Rights Exercise Form at the reception desk.

In the event of any revision to the matters subject to electronic provision, such announcement and relevant matters before and after the revision will be posted on the respective website on which such matters are posted. In accordance with the amendments to the Companies Act, in principle the matters subject to electronic provision shall be confirmed by accessing the respective website, and such matters in writing may be delivered to only shareholders who have made a request for the delivery of such documents before the designated date. For this meeting however, the Company has decided to uniformly deliver the Notice specifying the matters subject to electronic provision in wiring as before, regardless of whether or not a request for delivery of the documents has been made.

However, "Company Structure and Policy" of the Business Report and "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" of the Non-consolidated Financial Statements are not provided in the documents provided with this notice, in accordance with laws and regulations and Article 12 of the Articles of Incorporation. The Business Report and Non-consolidated Financial Statements provided with this notice are part of documents audited at the time of preparation of the Accounting Audit Report by Accounting Auditors and the Audit Report by the Audit & Supervisory Board.

Reference Documents for the General Meeting of Shareholders

Proposal and reference matters

Proposal: Appropriation of Surplus

The Company has set a basic policy to distribute profits to shareholders while balancing it with reinvestment based on the capital efficiency, financial soundness, and investment environment, in order to achieve sustainable growth and improve corporate value in the medium-to-long term. Under such policy, the Company proposes to pay the following year-end dividends as follows.

(1) Type of dividend property

Cash

(2) Allotment of dividend property to shareholders and the total amount

64 yen per common share of Company stock

Total amount: 660,555,776 yen

(3) Effective date of dividends of surplus

December 20, 2024